Clark University initiated a long-range strategy for matching anticipated growth in enrollment with needed improvements to facilities and utility infrastructure. The University engaged Kleinfelder to produce the campus master development plan.

**PROJECT RESULTS**

Kleinfelder provided Clark University with a roadmap for development and community integration documented in electronic form that can be used regularly, updated, and revised for many years after the initial plan adoption.

**BALANCING THE OLD WITH THE NEW**

The University is a compact campus of red brick and granite Gothic, Victorian, and modern buildings—developed since 1885 in a once prosperous residential neighborhood that has struggled through decline and disinvestment. Clark has worked successfully over 15 years on neighborhood stabilization and development. This has also brought opportunities for land purchase, campus expansion, and shared use agreements with the neighborhood.

**ASSURING A FUTURE GREEN CAMPUS**

To consolidate the gains already made and to achieve the University's future goals, Kleinfelder conducted a comprehensive inventory of building uses, open spaces and athletic fields, pedestrian and vehicular traffic, parking and service vehicle management, and utilities infrastructure. The plan includes overall development directions for the functional areas of the campus, as well as guidelines for individual parcels, facilities, and infrastructure development—including capital projects, service systems, and utility master planning to support campus growth. Kleinfelder also identified a variety of landscape preservation and improvement opportunities to assure a green campus.

**Location:**
Worcester, Massachusetts

**Owner:**
Clark University

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